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IAD - 92/66  
8 September 1966

MEMORANDUM FOR: Director, NPIC

FROM: Chief, Imagery Analysis Division, CIA

SUBJECT: Proposed Changes - IAD vis-a-vis NPIC

1. From our discussions with [redacted] yesterday, it was understood that the DCI will probably approve the course of action proposed by the JIIRG as Option II. Although some modifications are envisaged, primarily in the COMEX area, IAD will become a second National producer as well as achieve official recognition as the CIA "Departmental" PI shop.

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2. This change will not solve the basic problems of identity, "dual hatism", servicing support to IAD on a priority basis, nor will it change the present role of NPIC Staffs relative to IAD. These situations of our own making have created problems which along with rotation require solutions in the very near future. If they are not solved within [redacted] [redacted] they will probably be solved elsewhere to neither NPICs or IADs satisfaction. This is especially critical as regards the future location of IAD.

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3. We suggest the following as a good solution to what are considered major problems resulting from the creation of two organizations under single management aims and goals of which are diverse and in some areas highly competitive for services, equipment and money.

a. Change the name of IAD to the Office of Imagery Analysis. This removes the "division" category which automatically places in everyone's mind that IAD is a unit of NPIC. This need not require higher grades, increased personnel, etc.

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b. OIA remain co-located with NPIC and continue to provide recruiting and training and supplying of imagery analysts to the National Center and utilize such support services as are best handled centrally (those noted in JIIRG).

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c. Retain the "2-hat concept" with Messrs. Lundahl and [redacted] as Director and Executive Director representing OIA at the DDI level, but representing NPIC at the DCI level - removing the national organization from the DDI command line and registering OIA as a DDI Office.

d. Provide OIA with that integrated support necessary to meet commitments on a priority basis (illustrators, mensuration personnel) but augmenting such support facilities in NPIC as are best handled centrally (e.g. photo lab) to give equal priority support to OIA.

e. Provide support personnel in the categories of logistics, etc., to OIA from NPIC that are responsible to OIA and provide OIA with a separate budget and T.O. not administered by NPIC Staffs. The system of utilizing NPIC Staff support to judge IADs needs and requests when competitive with NPIC for money or personnel is one of the major areas of conflict, misunderstanding, and wasteful expenditure of time which is built into the present system.

4. It is our feeling that implementing the above outlined course of action will eliminate most of the problems inherent between the two organizations and achieve these ends with a minimum of disruption and dislocation and no appreciable personnel increases.

5. We would appreciate an opportunity to talk to you further concerning this matter.

[redacted]  
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